

17 October 2024

9(2)(a)

Tēnā koe 9(2)(a)

Your requests for official information, reference: HNZ00060984 and HNZ00065027

Thank you for your emails on 15 and 16 August 2024, asking Health New Zealand | Te Whatu Ora for the following under the Official Information Act 1982 (the Act):

HNZ00060984 – 15 August 2024

RNZ requests a statement that summarises the total costs of Connect24 to any and all parts of govt and taxpayers, plus documents that back this up.

Pls ensure each and every part of the costs is covered including travel by air, road etc, catering, venue hire and outfitting, speaker fees or gifts, and pls include a calculation of the total FTE employee hours spent at the event (number of attendees x number of hours not in their bau jobs x avg hourly rate (I would guess \$50 an hour would be very conservative?))

Pls provide a statement as to why this was a good use of taxpayer money, especially in light of the fact that the strategic directions discussed there are now, according to HNZ's statement to me today, on "reset".

HNZ00065027 – 16 August 2024

The Minister gave a keynote speech to Te Whatu Ora's Connect24 conference at Sky stadium in March. 300 top HNZ leaders were at it.

Does the Minister know what the total cost to taxpayers of Connect24 was?

I apologise for the delays in responding to these requests.

Response

Context: Connect24 was a leadership meeting developed in collaboration with Te Aka Whai Ora (at the time). The intention of the meeting was to, following 18 months of change, bring newly formed Tier 3 and Tier 4 management and clinical leaders together. The purpose of the meeting was to align leadership to the Government's priorities for Health NZ, enhance cross functional communication and collaboration and support cross organisation working together to achieve those outcomes. It was held at this stage when most business units had made enough progress having made permanent appointments to Tier 3 leadership roles but ahead of formulating plans for the 24/25 year.

Programme: Attached is a copy of the programme for the event. Although Connect24 occurred in March 24, the content is still relevant despite the change in Health NZ financial position. Many of

the sessions presented below are still relevant in the current period. Connect24 provided an opportunity for regional and local teams to have input into major developments through workshops and discussion forums and present their work to the wider Health NZ leadership. The following table summarises the content:

Sessions to Connect...	Examples of Content
With strategy	<ul style="list-style-type: none"> • Iwi Māori Partnership Boards are established • Health Status Report was published • Horizon scanning has been undertaken on AI and has informed Health NZ initial approach • Infrastructure Investment Plan is due for Cabinet decision making before end of the year • Workforce Plan 24/25 delayed
With future direction	<ul style="list-style-type: none"> • Pacific Health • Primary Care • Improving Access to planned care anticipating National Health Targets • Health behaviour change to reduce risk of non-communicable disease • Transformation and productivity
With tools that were in development to help teams	<ul style="list-style-type: none"> • Facility design and standardisation • Campus and service planning • National data platform enabling analytics • Clinically focused health analytics • Transparency of information for staff and the public • Operating models or how we work
With tools to support care	<ul style="list-style-type: none"> • AI horizon scanning • Clinical Networks • Whanau voice • Commissioning for outcomes • Digital workspace
With enablers of outcomes and innovation	<ul style="list-style-type: none"> • Disability capability maturity matrix • Acute flow (standards have been released) • Practical tools in public health to give effect to Te Tiriti o Waitangi • Social investment • Slowing the progression of diabetes • National Health Targets • Innovation Funnel • Māori Health Pipeline • Social marketing to support engagement with whanau and communities • Pandemic emergency management • Digital modernisation
With regions – each region presented their priorities	<ul style="list-style-type: none"> • Te Manawa Taki • Northern • Te Waipounamu • Central region

Costs: Many national and regional teams that would normally have in person gatherings were asked to hold those meetings and have them at the same time as Connect24 to reduce the need for extra travel. Hence, the costs were not collected centrally, and Health NZ is unable to estimate the total cost of this event. Teams booked and paid for their travel against their local area operational budget or project cost codes.

We did not, at the time, operate a finance reporting system that is able to collate the cost of travel to this meeting. This is because costs would have been charged to services and/or projects and programme budgets that would have funded travel for other meetings. Part of the delay in responding was due to our assessment in trying to collate those costs in other ways.

The purpose of the Official Information Act is to provide access to official information held by the Government, to enable participation in law-making and promote the accountability of Ministers and officials. There is no requirement under the Act for agencies to create new information, compile information they do not hold, provide legal advice, respond to hypothetical questions, or provide or prove an opinion. Therefore, your request for a statement that summarises the total cost of Connect24 is refused under section 18(g) of the Act.

However, we can provide the following costs which were managed at a national level:

Costs	\$GST excl
Delaware North (Sky Stadium) Venue hire, catering & security (3-days with the 1 st day being for set up)	\$103,400.00
Interpreting costs over the 2-days 27 th and 27 th March	4107.50
Printing: Fujifilm - \$1021 GST exclusive. Bluestar – 27.82 GST exclusive.	1,048.82
Duplico Media (photography) - \$337.50 GST exclusive.	337.50
Net Promotions (bags) – \$434 GST exclusive	434.00
Speaker and gift fees	0.00
Total	\$109,327.82

Copies of invoices are attached as **Appendix 1**. You will note that some information is withheld under section 9(2)(a) of the Act in order to protect the privacy of individuals. The need to protect the privacy of these individuals is not outweighed by the public interest in the release of this information.

It is the only time a meeting like this has taken place since Health New Zealand was established. In the current fiscal environment, no further Connect meetings are planned. The content is still relevant to current Health NZ plans, work programmes and priorities.

Please find attached the Event Briefing that provided the Minister of Health information about Connect24.

How to get in touch

If you have any questions, you can contact us at hnzOIA@tewhatuora.govt.nz.

If you are not happy with this response, you have the right to make a complaint to the Ombudsman. Information about how to do this is available at www.ombudsman.parliament.nz or by phoning 0800 802 602.

As this information may be of interest to other members of the public, Health NZ may proactively release a copy of this response on our website. All requester data, including your name and contact details, will be removed prior to release.

Nāku iti noa, nā

A handwritten signature in black ink that reads "Danielle Coe". The signature is written in a cursive style with a large initial 'D'.

Danielle Coe

**Manager (OIA) Government Services
Health New Zealand | Te Whatu Ora**

TAX INVOICE

Requisition #29277
RC8111000-5780
Approved, Margie Apa - CEO
22/4/2024

9(2)(a) [REDACTED]
s9(2)(a) [REDACTED]
[REDACTED]
New Zealand

Te Whatu Ora - Health New Zealand

Invoice number: INV-2943225
GST number: 058-175-242
Invoice date: 27/03/2024
Payment due: 11/04/2024

Description	Qty	Unit Price	GST	Total (excl GST)
Call out/booking fee	1.00	\$40.00	\$6.00	\$40.00
NZSL interpreting	8.00	\$85.00	\$102.00	\$680.00
Wednesday 27th March 9am-5pm				
Connect24				
Travel time	1.00	\$45.00	\$6.75	\$45.00
Prep-time	1.00	\$75.00	\$11.25	\$75.00

Subtotal (excl GST): \$840.00
Total GST: \$126.00
Amount due: \$966.00 NZD

Please make payment to:

9(2)(a) [REDACTED] via Henry)

Account number: s9(2)(a) [REDACTED]

When paying, please use the reference: INV-2943225

Invoice comments:

Cancellations: 5 days prior no charges will be incurred. Cancellations within 3-4 days of the booked time will be charged 50%.

Cancellation within 48hrs prior to job will be charged full amount.

Client accepting this quote, confirms the booking and accepting the cancellation fees if there are any cancellations.

Preparation: any prep required prior prior the job will be charged at the hourly rate stated.

Overtime: any additional booked time outside the agreed booked time will be charged at the same hourly rate as stated.

For any queries relating to this Invoice please contact 9(2)(a)

Released under the Official Information Act 1982



Powered by Henry

Quotation: 3096094

Te Whatu Ora - Health New Zealand
Lauren Stanley
69 Tory Street
Wellington, 6011



33 Jackson Street, Petone
Private Bag 39996
Wellington

bluestar.co.nz

FSC: SAI-COC-001240
PEFC: SAI-PEFC-1618506

Date: 26-Mar-2024

Page 1 of 1

Dear Lauren

Thank you for the opportunity to quote on the following:

Title A1 Poster Connect 24 HMT Pa Tuwatawata
Pages 2 Pages
Size 594mm x 841mm
Artwork New Job Print Ready PDF supplied
Material 200gsm Satin Rolls
Colours CMYK one side
Finishing Trim to size
Pack
Delivery Deliver to 1 x Wellington address

Quantity	Production	Per Each	Ex GST Total
1	\$27.82	\$27.82	\$27.82

Phil Diamond

Sales Manager

+64 27 444 4345

phil.diamond@bluestar.co.nz

This quote remains valid for 30 days, unless withdrawn earlier by Blue Star.

Pricing specified above is net, excludes GST and delivery (unless specified otherwise above), and is subject to the qualifications set out in the applicable Terms and Conditions of Trade.

Payment is due 20th of the month following the date of invoice unless Blue Star has specified that other payment terms apply.

Blue Star Terms and Conditions of Trade (a copy of the current version of which is available at www.bluestar.co.nz) applies to all dealings between you and Blue Star. If this quote relates to Blue Star Promote products, Blue Star Promote's Terms and Conditions of Trade (a copy of the current version of which is available at www.bluestarpromote.co.nz) applies to the supply of such products and all dealings between you and Blue Star Promote.

Only the products that are identified as such on this document are FSC® certified.



Blue Star, a division of Blue Star Group (New Zealand) Limited

Requisition #29661
RC8111000-5780
Approved, Margie
Apa, CEO
2/5/2024

TAX INVOICE

9(2)(a)
s9(2)(a)
New Zealand

Connect24

Invoice number: INV-2946000
GST number: 074-821-081
Invoice date: 03/04/2024
Payment due: 18/04/2024
Period start: 27/03/2024
Period end: 27/03/2024

Description	Qty	Unit Price	GST	Total (excl GST)
Booking fee	1.00	\$35.00	\$5.25	\$35.00
Interpreting (hourly rate)	6.00	\$60.00	\$54.00	\$360.00
Subtotal (excl GST):				\$395.00
Total GST:				\$59.25
Amount due:				\$454.25 NZD

Please make payment to:

9(2)(a) (via Hnry)

Account number: s9(2)(a)

When paying, please use the reference: INV-2946000

Invoice comments:

Job: Connect24 Conference

Date: 27/03/2024

Time: 09:00-15:00

Location: Sky Stadium



Powered by Hnry

Requisition #2

Team: 9(2)(a)

Cc: Rachel Noble

For any queries relating to this Invoice please contact 9(2)(a)

Released under the Official
Information Act 1982



Powered by Henry



TAX INVOICE

Delaware North Companies (NZ) Retail Services

GST No: 66-124-908

PO Box: 738, Waterloo Quay, Wellington NZ 6140
04 471 0333



Requisition #28723
RC8111000-5677
Approved, Margie Apa - CEO
8/4/2024

Dinah Nicholas
Te Whatu Ora - Health New Zealand
133 Molesworth Street
Thorndon
WELLINGTON
Wellington
6011
Tel : 04 816 64376

Official
1982
Act

Event :	Te Whatu Ora	Date :	3/25/2024
Company :	Te Whatu Ora - Health New Zealand	Booking Ref :	5655
Invoice No :	4714	Event Dates :	3/25/2024 to 3/27/2024
Client No :	269	Created By :	Rebecca Hayden 02/04/2024
P.O. :			

Date	Reference	Room	Net	GST	Gross
3/25/2024	1 x L4 - Members Gallery @ 1500.00	L4 - Members Gallery	1500.00	225.00	1725.00
3/26/2024	1 x L4 - Members Gallery @ 3200.00	L4 - Members Gallery	3200.00	480.00	3680.00
3/26/2024	1 x L4 - Members Lounge @ 2500.00	L4 - Member's Lounge	2500.00	375.00	2875.00
3/26/2024	1 x CB68 - Legends Box @ 150.00	CB68 - Legends Box	150.00	22.50	172.50
3/26/2024	1 x L3 - Members Clubroom @ 1200.00	L3 - Members Clubroom	1200.00	180.00	1380.00
3/26/2024	1 x L2 East, West, Aotea & Pipitea @ 2300.00	L2 East, West, Aotea & Pipitea	2300.00	345.00	2645.00
3/26/2024	1 x L3 - West & East Lounge @ 750.00	L3 - West & East Lounge	750.00	112.50	862.50
3/26/2024	350 x Morning Tea - 2 food items @ 12.50	L4 - Members Gallery	4375.00	656.25	5031.25
3/26/2024	175 x Buffet Breakfast @ 24.00	L4 - Members Gallery	4200.00	630.00	4830.00
3/26/2024	350 x Standard Lunch - 6 items @ 39.50	L3 - Members Clubroom	13825.00	2073.75	15898.75
3/26/2024	250 x Canapes - 1.5 hours @ 32.00	L3 - Members Clubroom	8000.00	1200.00	9200.00
3/26/2024	1 x Security @ 3465.00	L4 - Members Gallery	3465.00	519.75	3984.75
3/26/2024	1 x AV Quote @ 26675.00	L4 - Members Gallery	26675.00	4001.25	30676.25
3/27/2024	1 x L4 - Members Gallery @ 2560.00	L4 - Members Gallery	2560.00	384.00	2944.00
3/27/2024	1 x L4 - Members Lounge @ 2000.00	L4 - Member's Lounge	2000.00	300.00	2300.00
3/27/2024	1 x CB68 - Legends Box @ 150.00	CB68 - Legends Box	150.00	22.50	172.50
3/27/2024	1 x L3 - West & East Lounge @ 600.00	L3 - West & East Lounge	600.00	90.00	690.00
3/27/2024	1 x L2 East, West, Aotea & Pipitea @ 1840.00	L2 East, West, Aotea & Pipitea	1840.00	276.00	2116.00
3/27/2024	1 x L3 - Members Clubroom @ 960.00	L3 - Members Clubroom	960.00	144.00	1104.00
3/27/2024	350 x Morning Tea - 1 food item @ 9.50	L4 - Members Gallery	3325.00	498.75	3823.75
3/27/2024	250 x Buffet Breakfast @ 24.00	L4 - Members Gallery	6000.00	900.00	6900.00
3/27/2024	350 x Standard Lunch - 6 items @ 39.50	L3 - Members Clubroom	13825.00	2073.75	15898.75

Subtotals:	103400.00	15510.00	118910.00
Totals:	103400.00	15510.00	118910.00

Balance Due: 118910.00



TAX INVOICE

Delaware North Companies (NZ) Retail Services

GST No: 66-124-908

PO Box: 738, Waterloo Quay, Wellington NZ 6140
04 471 0333



Released under the Official Information Act 1982

Please Credit to Bank Account: 01 0505 0017326-006

REMITTANCE ADVICE

Invoice Number	Client Number	Debtor Name	Amount
4714	269	Te Whatu Ora - Health New Zealand	\$118,910.00

Please Note: This invoice is due for payment 7 days from invoice date

Postal Address: PO Box: 738, Waterloo Quay, Wellington NZ 6140

Email: WSInquiries@delawarenorth.com

Requisition #29146
RC8111000-5780
Approved, Margie Apa - CEO
17/4/2024



TAX INVOICE

Ministry of Health

Invoice Date
4 Apr 2024

Invoice Number
20240314-02

Reference
Team Photo

GST Number
093-970-276

Duplico Media Ltd
386 Jackson Street
Petone, Lower Hutt
5012
New Zealand

Description	Quantity	Unit Price	Discount	Amount NZD
Event Photography Includes: <ul style="list-style-type: none">Photography timeEditing of imagesSupply of full-resolution images30mins to setup and shoot	1.50	225.00	0.00%	337.50
			Subtotal	337.50
			TOTAL GST 15%	50.63
			TOTAL NZD	388.13

Due Date: 18 Apr 2024

When paying by cheque, please complete this payment advice, detach and post to the address provided.

v



[View and pay online now](#)

PAYMENT ADVICE

To: Duplico Media Ltd
386 Jackson Street
Petone, Lower Hutt

Customer Ministry of Health
Invoice Number 20240314-02

Amount Due **388.13**
Due Date 18 Apr 2024

Amount Enclosed _____

Requisition #2914



A handwritten signature in black ink, appearing to be "G. L." or similar, enclosed within a circular scribble.

5012
New Zealand

Enter the amount you are paying above

Released under the Official Information Act 1982

Quotation

Quote Number: 25861

FUJIFILM
Value from Innovation

Date: 25 March 2024

Customer: Te Whatu Ora - Health New Zealand

Requisition #28599

RC8111000

Approved, Margie Apa - CEO

5/4/2024

Dear Maxine Stead,

Thank you for your recent enquiry. I am pleased to submit the following quote for your consideration.

Product Code: Te Whatu Ora - Connect 24 programme
Description: Te Whatu Ora - Connect 24 programme
Finished Size: A4
UOM: Type: Each, Value: 1
Specification: 8pp Selfcover A4 landscape booklet
CMYK 2 sides
150gsm matte
Trim to size, crease and saddle stitch
Bulk pack
Deliver 1x Wellington address (same day)

Quantity	Price
320	\$1,021.00

- Please note: Prices do NOT include GST and are valid for 1 month from date of quote.
- All quotes are freight exclusive unless otherwise stated.
- All design changes will be additional and charged at eighty dollars (\$80) or part therefore per hour.
- This quotation relates to the job as described above and is subject to sighting of satisfactory artwork, sighting of print details and/or material supplier. Any significant alterations may be subject to additional costs
- Price includes delivery in one consignment to a local address only.
- All Purchase orders to be made to Fujifilm Business Innovation.

I trust this quotation meets with your approval.
If you require any further information please do not hesitate to contact us.

Yours sincerely,
Fiona Downs
fiona.downs.hm@fujifilm.com

Fujifilm, 10-12 Landing Drive
Mangere
Auckland, 2022
New Zealand

Net Promotions Ltd

4C Radcliffe St, Glen Innes
PO Box 55 278, Eastridge
Auckland 1146

Ph 09 523 0677

TAX INVOICE

Bill To:

DINAH NICHOLAS

HEALTH NEW ZEALAND
L4 KOTUKU HOUSE
4 OSTERLEY WAY
MANUKAU

PO

Requisition #28431

RC8111000-5780

Approved, Margie Apa CEO
3/4/24



GST Reg. Number: 68-891-914

Tax Invoice No.: 00006669

Date: 20/03/2024

Released under the Official Information Act 1982

Net Promotions Ltd

4C Radcliffe St, Glen Innes
PO Box 55 278, Eastridge
Auckland 1146

Ph 09 523 0677

Number:

DESCRIPTION	AMOUNT NZD
350 NON WOVEN SACHELS NAVY FREIGHT	\$420.00 \$14.00
Please pay within 7 days of date of invoice. No statement will be issued Direct credit to Net Promotions Ltd Bank Account: 12 3075 0145662 00	
	Sub Total: \$434.00
	GST: \$65.10
Total Amount: \$499.10	

leaf 3229

RC8111000-5780
Approved, Margie Apa, CEO
26.6.2024

TAX INVOICE

9(2)(a)
s9(2)(a)
New Zealand

Te Whatu Ora

Invoice number: INV-3609628
GST number: 080-175-159
Invoice date: 25/06/2024
Payment due: 17/07/2024

Description	Qty	Unit Price	GST	Total (excl. GST)
Sign language interpreting 26th March 2024 Connect 24 conference	7.50	\$75.00	\$84.38	\$562.50
Preparation time	1.00	\$75.00	\$11.25	\$75.00
Admin fee	1.00	\$35.00	\$5.25	\$35.00
Mileage IRD rate	100.00	\$0.95	\$14.25	\$95.00

Subtotal (excl GST): \$767.50
Total GST: \$115.13
Amount due: \$882.63 NZD

Please make payment to:

Account name: 9(2)(a) (via Henry)
Account number: s9(2)(a)

When paying, please use the reference: INV-3609628

For any queries relating to this invoice please contact 9(2)(a)

Private & Confidential

A convenience fee of 2.49% will be added to online card payments

Released under the Official Information Act 1982

Requisition #28998
 RC8111000-5780
 Approved, Margie Apa - CEO
 15/4/204



Tax invoice 50825 28 March 2024

9(2)(a) **Interpreting**

sms s9(2)(a)

s9(2)(a)

GST no. 057 313 994

Bank Account details s9(2)(a)

Tax invoice 50825 for:

Health New Zealand

Private Bag 92801

Penrose

Auckland, 1642

New Zealand

Reference	Date	Quantity	Description	Unit price	Total
Connect 24	26.03.24	9hrs	NZSL interpreting 8:30- 530pm	\$80.00	\$720.00
Connect 24	27.03.24	8.5hrs	NZSL interpreting 8:30- 5pm	\$80.00	\$680.00
Connect 24	26 & 27 March 2024	1hr	Prep time	\$80.00	\$80.00
Connect 24	26 & 27 March 2024	Admin fee		\$35.00	\$35.00
				Subtotal	\$1,515.00
				GST amount	\$227.25
				Total amount	\$1,742.25

CONNECT 24

Thank you for making the time to attend the Connect 24 Leaders' hui.

Date, time and venue

Tuesday 26 March 2024

8:00am – 9:00am Breakfast

9:15am – 5:45pm Main session

Wednesday 27 March 2024

8:00am – 8:45am Breakfast

9:15am – 5:00pm Main session

Venue: Sky Stadium, 105 Waterloo Quay, Pipitea, Wellington 6140

Purpose

- Connect with strategic context.
- Connect with future directions.
- Connect with enablers of care.
- Connect with outcomes and innovation.
- Connect as leaders.

Programme

Day 1: Tuesday 26 March 2024

Time	Session	Presenters	Room	Level
8:00am	Registration Breakfast		Level 1 Foyer Level 4 Members Gallery East	1 4
9:15am	Open with Karakia	Mahaki Albert Kingi Kiriona	Level 4 Members Gallery	4
	Housekeeping and welcome	Facilitators		
	Opening address and introductions	Fepulea'i Margie Apa Chief Executive Riana Manuel Chief Executive Te Aka Whai Ora		
	Ice breaker	Joanie Sims Maria Lafaele		
10:30am	Morning tea- opportunity to view exhibitions			
11:15am	Workshop 1 – Connect with strategic context			
	Iwi Māori Partnership Boards	Tei Kaiaruna General Manager Iwi Māori Relationships	Level 2 Aotea & Pipitea	2
	Health Status Report	Dr Gary Jackson Director Population Health Gain	Level 2 East	2
	Horizon scanning	Dr Robyn Whittaker	Level 2 West	2

		Director Evidence and Research and Clinical Trials		
	Infrastructure Investment Plan	Aaron Matthews Head of infrastructure, Planning and Investment	Level 3 East	3
	Workforce Plan 2024/2025	People & Culture	Level 4 Members Gallery	4
	NZ Health Plan	Office of CE	Level 4 Members Lounge	4
12:15pm	Workshop 2 – Connect with future direction			
	Pacific Health Strategy An overview of Pacific health commissioning strategies and models of care.	Epenesa Olo-Whaanga Head of Commissioning, Pacific Health	Level 2 Aotea & Pipitea	2
	Re-imagining primary care	Martin Hefford Director Living Well	Level 2 East	2
	Improving access to planned care Achieving outcomes and performance by partnering with HSS regional teams.	Duncan Bliss Group Manager Planning	Level 2 West	2
	Health behaviour change Addressing modifiable behaviours to reduce the risk of non-communicable diseases	Dr Hayden McRobbie Regional Director (Northern) NPHS	Level 3 East	3
	What is transformation?	Transformation	Level 4 Members Gallery	4
	Maximising value and improving productivity <i>(originally called Budget setting and delegations)</i>	Rosalie Percival Chief Financial Officer	Level 4 Members Lounge	4
1:00pm	Lunch - ELT Clinics and opportunity to view exhibitions		Level 4 Members Club Room	4

2:00pm	This isn't tiddlywinks - Leaders as Coaches'	Tana Umaga Super Rugby Coach	Level 4 Members Gallery	4
3:00pm	Our health system	Dame Karen Poutasi Board Chair		
3:45pm	Workshop 3 – Connect with enablers of teams			
	Facility design and standardisation Standardising design guidance and processes.	Stacey Marsh Head of Asset Management	Level 2 Aotea & Pipitea	2
	Campus and service planning	Rachel Haggerty Director, Service Strategy Lisa Smith Acting General Manager Commissioning (HSS)	Level 2 East	2
	National Data Platform The three horizons of investment and 12 flagship initiatives. (originally called digital modernisation)	Leigh Donoghue Chief of Data and Digital	Level 2 West	2
	Clinically focused health analytics (originally called Clinical quality and safety measures)	Delwyn Armstrong Director Health Analytics Dr Andrew Salmon Nephrologist, Waitematā Derek Sherwood Ophthalmologist, Planned Care National Clinical Lead	Level 3 East	3
	How do we make Health NZ more transparent for our staff and the public?	Office of the Chief Executive	Level 4 Members Gallery	4
	It Takes a Village. How NPHS has brought their operating model to life (originally called leading through change kawanga whare)	Dr Maria Poynter Director, Transformation Rachel Prebble Organisation Development Lead	Level 4 Members Lounge	4

		Graham Cameron Director, Māori Public Health Api Poutasi Director, Pacific Public Health		
4:45pm	Workshop 4 – Connect with enablers of care			
	Enterprise Portfolio Office	Transformation	Level 2 Aotea and Pipitea	2
	AI Horizon scans	Dr Robyn Whittaker Director Evidence, Research and Clinical Trials	Level 2 East	2
	Clinical Networks	Mary Cleary-Lyons Director, National Clinical Networks Rawiri Jansen Chief Medical Officer Richard Sullivan Chief Clinical Officer	Level 2 West	2
	Whānau voice	Te Aka Whai Ora	Level 3 East	3
	Commissioning for outcomes <i>(originally called maximising value and improving productivity – moved to the morning session)</i>	Te Aka Whai Ora	Level 4 Members Gallery	4
	Digital workspace	Leigh Donoghue Chief of Data and Digital	Level 4 Members Lounge	4
5:30pm	Photo shoot - All leaders			
5:45pm	Conversations, nibbles and cash bar		Level 3 Members Club Room	3

Programme

Day 2: Wednesday 27 March 2024

Time	Session	Presenters	Room	Level
8:00am	Registration Breakfast		Level 1 Foyer Level 4 Members Gallery East	1 4
9:00am	Open with Karakia	Mahaki Albert Kingi Kiriona	Level 4 Members Gallery	4
	Housekeeping and welcome	Facilitators		
	Reflections on Day one	Fepulea'i Margie Apa Chief Executive		
	Setting a vision	Health Minister, Hon Dr Shane Reti		
10:40am	Morning tea- opportunity to view exhibitions			
11:25am	Workshop 1 - Connect with enablers of outcomes and innovation 1			
	Disability capability maturity matrix A self-assessment tool for capability and approach to disability equity.	Rachel Noble Head of Disability	Level 2 Aotea and Pipitea	2
	Acute flow How do we support alternative choices for patients and prevent the need to attend hospital?	Rachel Haggerty Director, Service Strategy Duncan Bliss Group Manager Planning	Level 2 East	2

	<p>Kia kua au nga kino e puta mai ki te tangata Maori</p> <p>Practical tools in public health to give effect to Te Tiriti o Waitangi.</p> <p><i>(Replaces Indigenous models – Te Tiriti implementation tool)</i></p>	<p>Graham Cameron Director of Māori Public Health, NPHS</p>	Level 2 West	2
	<p>Slowing the progression of diabetes</p> <p>National Diabetes Action Plan, focussing on prevention, early detection and effective management.</p>	<p>Markerita Poutasi National Director Pacific Health</p>	Level 3 East	3
	Social investment	Commissioning	Level 4 Members Gallery	4
	Health targets	Office of the Chief Executive	Level 3 West Lunch Room	3
	Innovation Funnel	<p>Dr Penny Andrew Director Te Whatu Ora Improve</p>	Level 4 Members Lounge	4
12:25pm	Workshop Session 2 - Connect with enablers of outcomes and innovation 2			
	Māori Health pipeline	<p>Dr Karen Bartholomew Director Health Equity</p>	Level 2 East	2
	<p>Social Marketing to support engagement with whānau and communities</p> <p>Part of a comprehensive approach to health promotion.</p>	<p>Kathrine Clarke Director, Promotion, NPHS</p>	Level 2 West	2
	<p>We build this system on rock and roll.</p> <p>From pandemic and emergency to a sustainable public health system.</p> <p><i>(Originally called Pandemic preparedness)</i></p>	<p>Becky Jenkins Director Protection, NPHS</p>	Level 3 East	3

	Community Engagement and Whānau voice	Hector Matthews Director Consumer Engagement and Whānau Voice	Level 4 Members Gallery	4
	Digital modernisation Digital initiatives to support community, whānau and Equity initiatives.	Michael Dryer Director Digital channels, Data and Digital	Level 4 Members Lounge	4
	FASD – there is a prevention way out (originally called Te Aka Whai Ora)	Te Aka Whai Ora	Level 2 Aotea and Pipitea	2
1:10pm	Lunch - ELT Clinics and opportunity to view exhibitions		Level 4 Members Club Room	4
2:25pm	Panel discussion - connecting with regions	Regional Integration Teams	Level 4 Members Gallery	4
3:25pm	Workshop 3 – Connect with regions			
	Te Manawa Taki	Nicola Ehau	Level 2 East	2
	Te Waipounamu	Mata Cherrington	Level 2 West	2
	Central region	Tricia Keelan/ Patrick Le Geyt	Level 4 Members Gallery	4
	Northern region	Tracee Te Huia	Level 4 Members Lounge	4
4:30pm	Closing remarks	Fepulea'i Margie Apa Chief Executive	Level 4 Members Gallery	4
4:45pm	Karakia and close	Mahaki Albert Kingi Kiriona		

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Event Briefing

Connect 24

To:	Hon Dr Shane Reti, Minister of Health	Reference:	HNZ00041107
From:	Aroha Haggie, Event Project Lead	Due Date:	27 March 2024
Copy to:	n/a	Security level:	In Confidence

Contact for telephone discussion (if required)			
Name	Position	Telephone	1st contact
Aroha Haggie	Event Project Lead	S 9(2)(a)	x
Margie Apa	Event Project Sponsor		

The following departments/agencies have been consulted
n/a

Attachments
Appendix 1: Programme Appendix 2: Speech notes sent separately

Connect 24

Meeting Visit details **Date:** Wednesday 27 March 2024
Venue: Sky Stadium, Wellington
Time: 9am to 10:15am

Purpose of meeting/visit/event Delivering a keynote speech at Connect 24; a session for the top 300 leaders at Health New Zealand | Te Whatu Ora.

Expected Attendees Dame Karen Poutasi, Board Chair
Margie Apa, Chief Executive,
Riana Manuel, Chief Executive, Te Aka Whai Ora
Tana Umaga, Rugby and leadership coach
300 leaders from Health New Zealand

Media No media expected

Background

Connect24 brings the top 300 Leaders across Health New Zealand together for the first time.

The purpose of Connect24 is to connect to Health NZ strategic context, connect as a team of teams and connect with each other as people leaders.

It is the first time a meeting like this has taken place since Health New Zealand was established.

Connecting with our strategic context means understanding the priorities from our authorising environment. This includes Minister of Health, Dr Shane Reti and our Board Chair, Dame Karen Poutasi, speaking to the expectations of us as a system.

Connecting with our team of teams means hearing about work that is being undertaken across the organisation and providing leaders with the opportunity to provide their national, regional and local knowledge for how we shape and implement those initiatives going forward.

It's an opportunity for leaders to connect with each other as people leaders. Also to take messages and information and shared learning back to their teams.

Run sheet

Your key contacts for the day will be:

- Margie Apa, Chief Executive
- Mahaki Albert, Chief of Tikanga
- Dinah Nichols, EA to Margie Apa (s9(2)(a))
- Maxine Stead, GM Internal Communications (s9(2)(a))

Time	What	Who
9.00 am	Minister arrives at level 1 Foyer, Sky Stadium	Met by Mahaki Albert
	Escorted to level 4	Mahaki Albert

9:15am	Introduced to audience	Margie Apa
9.16am	Minister presents	
	Optional Q & A – Minister to confirm	
10:10am	Minister thanked for speaking	Andrew Slater
10:15 am	Minister leaves	

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