

14 November 2024

s 9(2)(a)

Tēnā koe

Your request for official information, reference: HNZ00049855

Thank you for your email on 27 May 2024, asking Health New Zealand | Te Whatu Ora for the following under the Official Information Act 1982 (the Act):

“-Any briefings, memos or documents about the new Dunedin hospital sent to the minister of health from Feb 13 to the present.

Also please supply the following documents:

-HNZ00034728 Briefing: Update on New Dunedin Hospital

-HNZ00034932 Aide-Mémoire: Additional information on New Dunedin Hospital

-HNZ00034932 Aide-Mémoire: Additional information on New Dunedin Hospital – Appendix 1: Overview slides

-HNZ00035758: Options relating to the continued delivery of New Dunedin Hospital

-HNZ00036065 Health Joint Ministers’ meeting.”

Response

I apologise for the delay in providing our response. The time taken is not what we aspire to. This is something we are working to get on top of as we deal with a high volume of requests and the understandably high public interest in our work.

Please refer to **Appendix One** which provides our decision on the release of documents within scope of your request. The documents able to be released are attached as **Appendix Two**.

In documents where there is only minimal information in scope of your request, we have provided excerpts of the relevant information.

Some information within the documents and excerpts provided has been withheld under the following sections of the Act:

- 9(2)(b)(ii) as, if released, it would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
- 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

Where we have withheld information under section 9 of the Act, we have also considered any countervailing public interests in the release of this information. We do not believe that the public interests outweigh the need to withhold, at this time.

The following documents are refused under section 18(d) on the basis that the information requested is currently, or will soon be, publicly available:

- HNZ00034728 - Update on New Dunedin Hospital December
- HNZ00034932 - Additional Information New Dunedin Hospital
- HNZ00035758 - Options relating to the continued delivery of New Dunedin Hospital
- HNZ00036692 - Update on Health Capital Projects as at 31 December 2023
- HNZ00037416 - Draft Cabinet Paper: New Dunedin Hospital Cost Pressure Funding and options
- HNZ00037099 - Improvements in infrastructure planning and delivery Improvements in infrastructure planning and delivery
- HNZ00038094 - NDH Draft Cabinet Paper: Cost Pressure Funding
- HNZ00038968 - Update on Health Capital Projects as at 31 January 2024
- HNZ00040732 - Table on assurance already in place for NDH
- HNZ00041319 - Update on Health Capital Projects as at 29 February 2024

The documents can be found at the following links:

- www.tewhātuora.govt.nz/health-services-and-programmes/infrastructure-and-investment/new-dunedin-hospital-whakatuputupu
- <https://www.tewhātuora.govt.nz/health-services-and-programmes/infrastructure-and-investment/about>

How to get in touch

If you have any questions, you can contact us at hnzOIA@tewhatuora.govt.nz.

If you are not happy with this response, you have the right to make a complaint to the Ombudsman. Information about how to do this is available at www.ombudsman.parliament.nz or by phoning 0800 802 602.

As this information may be of interest to other members of the public, Health NZ may proactively release a copy of this response on our website. All requester data, including your name and contact details, will be removed prior to release.

Nāku iti noa, nā



Blake Lepper

Head of Infrastructure Delivery

Infrastructure and Investment Group

Appendix One – List of documents for release

No.	Date	Title	Decision on release
1.	29 January 2024	Excerpt – HNZ00036065 Event Briefing Health Joint Minister's meeting 31 January 2024	Agenda Item 2 – withheld as “Out of Scope”.
2.	29 April 2024	Excerpt from Weekly report to the Minister of Health	Some information withheld under sections: <ul style="list-style-type: none"> • 9(2)(b)(ii) to protect information where the making available of the information would be likely to unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. • 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).
3.	6 May 2024	Excerpt from Weekly report to the Minister of Health	Some information withheld under sections: <ul style="list-style-type: none"> • 9(2)(b)(ii) to protect information where the making available of the information would be likely to unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. • 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).
4.	13 May 2024	Excerpt from Weekly report to the Minister of Health	Some information withheld under sections: <ul style="list-style-type: none"> • 9(2)(b)(ii) to protect information where the making available of the information would be likely to unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. • 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).
5.	20 May 2024	Excerpt from Weekly report to the Minister of Health	Some information withheld under sections: <ul style="list-style-type: none"> • 9(2)(b)(ii) to protect information where the making available of the information would be likely to unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. • 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

Event Briefing – HNZ00036065 Health Joint Minister's meeting 31 January 2024

- Note the attachments to this briefing were:

Attachments

Appendix 1: Cost pressures in Health New Zealand's infrastructure portfolio
Appendix 2: Options relating to the continued delivery of New Dunedin Hospital
Appendix 3: Overview of 2023-24 budget
Appendix 4: Health New Zealand cost pressure scenarios

Extracts relating to New Dunedin Hospital Health Joint Minister's meeting 31 January 2024

Purpose

1. This Aide-Mémoire provides an overview of the material attached that has been prepared for the Health Joint Minister's meeting 31 January 2024 (Appendix 1-4).

Meeting Details

Date: Wednesday 31 January 2024

Time: 3.30-4.20pm

Agenda Item 1 New Dunedin Hospital

Agenda Item OUT OF SCOPE

Location: 7.2EW (Minister of Finance Office)

Agenda Item 1: New Dunedin Hospital

7. A context setting paper on the overall cost pressures in the infrastructure portfolio appears as **Appendix 1 Cost Pressures in Health New Zealand's Capital Portfolio**. You have requested this paper as background. Key points from this paper are:
8. Current cost pressures are most significant in the built infrastructure portfolio, as distinct from data and digital. Within these cost pressures, the New Dunedin Hospital (see Appendix 2) is a major component, but not the only component.
9. We are waiting on further guidance from the Minister of Finance on the process for Capital funding in Budget 2024, but we anticipate that cost pressures will need to be managed by reprioritising, rescoping and the rephasing of projects and reallocation of funds. Any reprioritisation of funding within the current built infrastructure portfolio can only happen on the assumption that we will be able to seek new

investment in future budget cycles, for example through the Infrastructure Investment Plan. Otherwise, we will continue to 'rob Peter to pay Paul' and never make progress on the significant backlog of capital works needed.

10. We also anticipate that the entire Capital Pipeline will be submitted for consideration as part of a Budget 2024 Capital Pipeline Review process.
11. Options for the continued delivery of the New Dunedin Hospital are identified and discussed in **Appendix 2 Options relating to the continued delivery of New Dunedin Hospital**. These include:
 - new Crown funding to cover immediate cost pressures (**HNZ preferred option**)
 - reprioritise Health Capital Envelope
 - third party financing in whole or in part
 - sell outpatient building to third party and lease back under an operating lease.
12. New Crown funding has the benefits of:
 - No delay to New Dunedin Hospital if commitment made.
 - Keeps hospital capital envelope "whole."
13. No redesign required to sell outpatient building to third party and lease back under an operating lease.

Released under the Official Information Act 1982

Excerpt from: Weekly report to the Minister of Health 29 April 2024

2.12 New Dunedin Hospital Managing Contractor Agreement [Jeremy]

We are on track to deliver the interim Implementation Business Case by 29 May:

- The independent review team (facilitated by Te Waihanga) started in the week beginning 15 April.
- Health NZ, Te Waihanga, the Treasury, and the Ministry of Health are meeting weekly on the deliverables required by Cabinet.
- Agencies are working to present high level independent review findings and progress on the deliverables required by Cabinet to Ministers on 21 May.
- s9(2)(b)(ii), 9(2)(j)
[Redacted]
- We are ready to brief the Specialist Ministerial Advisor as soon as they start.

Released under the Official Information Act 1982

Excerpt from weekly report to the Minister of Health - 6 May 2024

Progress update on the NDH contract execution

Date	Audience	Deliverable	Description	Key contact/Lead	Status update Week beginning 29 April – ON TRACK or OFF TRACK
21 May 2024 – Meeting - Minister of Health, and Infrastructure and Investment Ministers	Presentation containing the key messages from the following deliverables:				
	Minister of Health, and Infrastructure and Investment Ministers	Interim Implementation Business Case – to s9(2)(b)(ii), 9(2)(j)	s9(2)(b)(ii), 9(2)(j)	Health New Zealand (Blake Lepper/Matt Nichols)	ON TRACK - Drafting is well underway. An early draft was circulated on Monday 29 April by HNZ to the Treasury, MoH and Te Waihanga officials for feedback while drafting continues in parallel.
	Minister of Health, and Infrastructure and Investment Ministers	One-off review led by an independent expert , facilitated by Te Waihanga and supported by the Treasury and the Ministry of Health – present findings to Health NZ and Ministers	Additional assurance requirement – targeted review of project status and readiness to contract.	Te Waihanga – (Robert Rust/Rebecca Robertshawe)	ON TRACK -Review team have been briefed; are reviewing documentation; and have scheduled interviews. Interviews are to commence in the week beginning 29 April.
Minister of Health and Infrastructure and Investment Ministers	Specialist Ministerial Advisor to the NDH project - provide views to Ministers	Additional assurance requirement - Line of sight on decision making and assurance discussions relating to the	Ministry of Health (John Hazeldine)	ON TRACK- MoH has provided advice to the Minister's Office; draft appointment report prepared.	

			project from the NDH project steering group, through the HNZ Capital and Infrastructure Committee and to the HNZ Board for all matters relating to the NDH project - Report directly to the Minister of Health and the Infrastructure and Investment Ministers		
	Minister of Health and Infrastructure and Investment Ministers	Enhanced monthly reporting approach presented to Infrastructure and Investment Ministers on 21 May then the Minister of Health and the Minister of Finance on-going	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will provide updates on cost, scope, timing, risks and mitigations, whether the current funding is sufficient and progress against key milestones.	Health New Zealand (Blake Lepper/Katherine Snook)	ON TRACK - Preparing reporting approach.
	Minister of Health	Lessons Learned Terms of Reference approved by Minister of Health	Ministry of Health and HNZ to undertake a review, led by an independent expert, to ascertain lessons learned from the project to date. Terms of Reference to be approved on 27 May.	Ministry of Health and Health New Zealand jointly (Blake Lepper / John Hazeldine)	ON TRACK - To be developed with MoH.
24 May	Health NZ	Final versions of above documents to support approval briefing		As above	ON TRACK
29 May	Minister of Health and Infrastructure	s9(2)(b)(ii), 9(2)(j)	s9(2)(b)(ii), 9(2)(j)	Health New Zealand – Lead (Jeremy	ON TRACK - Will be drafted as findings from independent

	and Investment Ministers	s9(2)(b)(ii), 9(2)(j)	s9(2)(b)(ii), 9(2)(j)	Holman/Blake Lepper)	review emerge and Interim Implementation Business Case progresses.
s9(2)(b)(ii), 9(2)(j)				Health New Zealand (Tony Lloyd)	s9(2)(b)(ii), 9(2)(j)
Ongoing following 21 May	Minister of Health and Minister of Finance	Enhanced monthly reporting from Health New Zealand to joint Ministers on NDH performance	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will provide updates on cost, scope, timing, risks and mitigations, whether the current funding is sufficient and progress against key milestones.	Health New Zealand	ON TRACK - To be developed.
Later in 2024	Minister of Health (and to inform other projects)	Lessons Learned review complete	Ministry of Health and HNZ to undertake a review, led by an independent expert, to ascertain lessons learned from the project to date.	Ministry of Health and Health New Zealand jointly	ON TRACK
Later in 2024	Cabinet Expenditure	Health Capital Pipeline report back	The Minister intends report back to Cabinet later in	Health New Zealand	ON TRACK

	and Regulatory Review Committee		2024 on how best to proceed with the health capital pipeline, as outlines in the IIP, and related future funding decisions.		
December 2024	Cabinet	Gateway review to inform Final Implementation Business Case (deliverable below) – outcome of review Shared with Cabinet alongside the Implementation Business Case.	The Gateway review is intended to identify options to improve deliverability. The review will examine the project at key points in the project life-cycle to rate how likely the project is to achieve its intended outcomes.	Health New Zealand	ON TRACK
December 2024	Cabinet	s9(2)(b)(ii), 9(2)(j) [Redacted]	[Redacted]	Health New Zealand - Lead	ON TRACK

Progress update on the NDH contract execution

Date	Audience	Deliverable	Description	Key contact/Lead	Status update Week beginning 6 May – ON TRACK or OFF TRACK
21 May 2024 – Meeting - Minister of Health, and Infrastructure and Investment Ministers	Presentation containing the key messages from the following deliverables:				
	Minister of Health, and Infrastructure and Investment Ministers	Interim Implementation Business Case – to s9(2)(b)(ii), 9(2)(j)	s9(2)(b)(ii), 9(2)(j)	Health NZ (Blake Lepper/ Matt Nichols)	ON TRACK – Feedback from agencies has or will be provided by early this week. We intend to have a complete draft case during this week and will provide this draft to the Health NZ Capital and Infrastructure Committee for its meeting on 16 May. We will continue to collaborate with agencies as we refine the draft.
	Minister of Health, and Infrastructure and Investment Ministers	One-off review led by an independent expert , facilitated by Te Waihanga and supported by the Treasury and the Ministry of Health – present findings to Health NZ and Ministers	Additional assurance requirement – targeted review of project status and readiness to contract.	Te Waihanga – (Robert Rust/ Rebecca Robertshawe)	ON TRACK -Documentation has been largely reviewed. Interviews are well underway with nearly all interviews to be completed this week. The review team will then move to formulate their findings.
Minister of Health and Infrastructure and Investment Ministers	Enhanced monthly reporting approach presented to Infrastructure and Investment Ministers	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will	Health NZ (Blake Lepper/ Katherine Snook)	ON TRACK - Preparing reporting approach.	

	Investment Ministers	on 21 May then the Minister of Health and the Minister of Finance on-going	provide updates on cost, scope, timing, risks and mitigations, whether the current funding is sufficient and progress against key milestones.		
	Minister of Health	Lessons Learned Terms of Reference approved by Minister of Health	Ministry of Health and Health NZ to undertake a review, led by an independent expert, to ascertain lessons learned from the project to date. Terms of Reference to be approved on 27 May.	Ministry of Health and Health NZ jointly (Blake Lepper / John Hazeldine)	ON TRACK – Health NZ and MoH are drafting a terms of reference.
24 May	Health NZ	Final versions of above documents to support approval briefing		As above	ON TRACK
29 May	Minister of Health and Infrastructure and Investment Ministers	s9(2)(b)(ii), 9(2)(j) [Redacted]	[Redacted]	Health NZ – Lead (Jeremy Holman/ Blake Lepper)	ON TRACK - Will be drafted as findings from independent review emerge and Interim Implementation Business Case progresses.
s9(2)(b)(ii), 9(2)(j)	[Redacted]	[Redacted]	[Redacted]	Health NZ (Tony Lloyd)	ON TRACK - s9(2)(b)(ii), 9(2)(j) [Redacted]

			s9(2)(b)(ii), 9(2)(j)		
19 June	Minister of Health and Infrastructure and Investment Ministers	Specialist Ministerial Advisor to the NDH project – provide views to Ministers	Additional assurance requirement – line of sight on decision making and assurance discussions relating to the project from the NDH project steering group, through the Health NZ Capital and Infrastructure Committee and to the Health NZ Board for all matters relating to the NDH project - Report directly to the Minister of Health and the Infrastructure and Investment Ministers.	Ministry of Health (John Hazeldine)	ON TRACK – Long list of potential names will be provided to the Minister of Health’s Office by cob 8 May 2024
Ongoing following 21 May	Minister of Health and Minister of Finance	Enhanced monthly reporting from Health NZ to joint Ministers on NDH performance	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will provide updates on cost, scope, timing, risks and mitigations, whether the current funding is sufficient and progress against key milestones.	Health NZ	ON TRACK - To be developed.
Later in 2024	Minister of Health (and	Lessons Learned review complete	Ministry of Health and Health NZ to undertake a review, led by an	Ministry of Health and	ON TRACK

	to inform other projects)		independent expert, to ascertain lessons learned from the project to date.	Health NZ jointly	
Later in 2024	Cabinet Expenditure and Regulatory Review Committee	Health Capital Pipeline report back	The Minister intends to report back to Cabinet later in 2024 on how best to proceed with the health capital pipeline, as outlined in the IIP, and related future funding decisions.	Health NZ	ON TRACK
December 2024	Cabinet	Gateway review to inform Final Implementation Business Case (deliverable below) – outcome of review Shared with Cabinet alongside the Implementation Business Case.	The Gateway review is intended to identify options to improve deliverability. The review will examine the project at key points in the project lifecycle to rate how likely the project is to achieve its intended outcomes.	Health NZ	ON TRACK
December 2024	Cabinet	s9(2)(b)(ii), 9(2)(j) [Redacted]	[Redacted]	Health NZ – Lead	ON TRACK

Excerpt from weekly report to the Minister of Health – 20 May 2024

Progress update on the NDH contract execution

Date	Audience	Deliverable	Description	Key contact/Lead	Status update Week beginning 13 May – ON TRACK or OFF TRACK
21 May 2024 – Meeting - Minister of Health, and Infrastructure and Investment Ministers	Presentation containing the key messages from the following deliverables:				
Minister of Health, and Infrastructure and Investment Ministers	Interim Implementation Business Case – [redacted]	s9(2)(b)(ii), 9(2)(j) [redacted]	Health NZ (Blake Lepper/ Matt Nichols)	ON TRACK – A draft IIBC is complete and has been provided to the Health NZ Capital and Infrastructure Committee (CIC) for its meeting on 16 May. The draft will be refined in collaboration with agencies and subject to CIC recommendation will be presented to the Health NZ Board on 24 May.	
Minister of Health, and Infrastructure and Investment Ministers	One-off review led by an independent expert , facilitated by Te Waihangā and supported by the Treasury and the Ministry of Health – present findings to Health NZ and Ministers	Additional assurance requirement – targeted review of project status and readiness to contract.	Te Waihangā – (Robert Rust/ Rebecca Robertshawe)	ON TRACK – Interviews are near complete, and the review team are preparing a first draft of their report for planned circulation to agencies on Friday 17 May.	
Minister of Health and Infrastructure and Investment Ministers	Enhanced monthly reporting approach presented to Infrastructure and Investment Ministers on 21 May then the Minister of Health	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will provide updates on cost, scope, timing, risks and mitigations,	Health NZ (Blake Lepper/ Katherine Snook)	ON TRACK - Preparing reporting approach.	

		and the Minister of Finance on-going	whether the current funding is sufficient and progress against key milestones.		
	Minister of Health	Lessons Learned Terms of Reference approved by Minister of Health	Ministry of Health and Health NZ to undertake a review, led by an independent expert, to ascertain lessons learned from the project to date. Terms of Reference to be approved on 31 May.	Ministry of Health and Health NZ jointly (Blake Lepper / John Hazeldine)	ON TRACK – Health NZ and MoH are drafting a terms of reference.
24 May	Health NZ	Final versions of above documents to support approval briefing		As above	ON TRACK
29 May	Minister of Health and Infrastructure and Investment Ministers	s9(2)(b)(ii), 9(2)(j) [Redacted] s9(2)(b)(ii), 9(2)(j) [Redacted]	s9(2)(b)(ii), 9(2)(j) [Redacted] [Redacted] [Redacted] [Redacted] [Redacted]	Health NZ – Lead (Jeremy Holman/ Blake Lepper)	ON TRACK - s9(2)(b)(ii), 9(2)(j) [Redacted] [Redacted] [Redacted]
s9(2)(b)(ii), 9(2)(j)	[Redacted] [Redacted] [Redacted]	[Redacted] [Redacted] [Redacted]	[Redacted] [Redacted] [Redacted] [Redacted] [Redacted] [Redacted] [Redacted]	Health NZ (Tony Lloyd)	ON TRACK - s9(2)(b)(ii), 9(2)(j) [Redacted] [Redacted]

19 June	Minister of Health and Infrastructure and Investment Ministers	Specialist Ministerial Advisor to the NDH project – provide views to Ministers	Additional assurance requirement – line of sight on decision making and assurance discussions relating to the project from the NDH project steering group, through the Health NZ Capital and Infrastructure Committee and to the Health NZ Board for all matters relating to the NDH project - Report directly to the Minister of Health and the Infrastructure and Investment Ministers.	Ministry of Health (John Hazeldine)	ON TRACK – updated list of names provided to the Minister’s Office on Monday. Awaiting feedback
Ongoing following 21 May	Minister of Health and Minister of Finance	Enhanced monthly reporting from Health NZ to joint Ministers on NDH performance	Monthly project reporting including cost estimates based on the independent quantity surveyor report already commissioned. The reports will provide updates on cost, scope, timing, risks and mitigations, whether the current funding is sufficient and progress against key milestones.	Health NZ	ON TRACK - To be developed.
Later in 2024	Minister of Health (and to inform other projects)	Lessons Learned review complete	Ministry of Health and Health NZ to undertake a review, led by an independent expert, to ascertain lessons learned from the project to date.	Ministry of Health and Health NZ jointly	ON TRACK

Later in 2024	Cabinet Expenditure and Regulatory Review Committee	Health Capital Pipeline report back	The Minister intends to report back to Cabinet later in 2024 on how best to proceed with the health capital pipeline, as outlined in the IIP, and related future funding decisions.	Health NZ	ON TRACK
December 2024	Cabinet	Gateway review to inform Final Implementation Business Case (deliverable below) – outcome of review Shared with Cabinet alongside the Implementation Business Case.	The Gateway review is intended to identify options to improve deliverability. The review will examine the project at key points in the project lifecycle to rate how likely the project is to achieve its intended outcomes.	Health NZ	ON TRACK
December 2024	Cabinet	s9(2)(b)(ii), 9(2)(j) [Redacted]	[Redacted]	Health NZ – Lead	ON TRACK