

# Te Aka Whai Ora Paori Hui

<b>Date</b>	Wednesday 07 December 2022
<b>Time</b>	9.30am – 4.00pm
<b>Location</b>	Meeting link, L4 MR1 Room, Kotuku House, 4 Osterley Way, Manukau City Centre, Auckland
<b>Members</b>	Tipa Mahuta, Sharon Shea (leaving 2.45pm), Dr Mataroria Lyndon (leaving 2.30pm online), Fiona Pimm, Awerangi Tamihere, Steven McJorow

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## 1. Whakahaerenga / Admin

### 1.1 Karakia / Meeting opening

### 1.2 Apologies

**Noted** Apologies from Dr Sue Crengle (overseas).

### 1.3 Minutes

**Approved** the minutes of the Board meeting of 9 November 2022.

### 1.4 Actions

**Noted** actions have been updated through the register with no further changes required at this stage.

### 1.5 Interest Register

**Noted** no further changes required at this stage.

### 1.6 Health & Safety

**Noted** no health and safety incidents or issues raised.

### 1.7 Board Induction

**Agreed** that all new Board members will attend the Te Kawa Mataaho Board members induction.

**Agreed** that the Board Chair will consider governance development and training proposals for Board members (such as New Zealand Institute of Directors).

**Agreed** that an ongoing programme be delivered through the monthly Board meetings as wānanga style facilitated sessions.

## 2. Wānanga

### 2. Risk Session

- **Noted** the Board welcomed Craig Owen who presented a power point presentation for the strategic risks.
- **Noted** the Board want to see inclusion of “fake news/information” included. Mitigation to include proven research and official platforms through a strategic communications plan.
- **Noted** the Board want to see cyber security included. While the ownership of this function is not with in Te Aka Whai Ora. s 6(a)
- **Noted** the Board raised political risk as a strategic risk would like to see critical partnerships as a mitigation.
- **Noted** the Board want to see improvements for IMPBs and infrastructure. The monitoring and outcomes framework need to be created to set a pathway.

- **Noted** the Board want to see and improvement with the data (collation, use etc), equity to show the outcomes for whānau improving.
- **Noted** the Board want to see whānau voice shared and included in reporting and communications.
- **Noted** the Board want to see short term wins being shared with effective data communications to demonstrate success.
- **Noted** the Board want to see where the reliance on external parties for services are at and raised this as a strategic risk.
- **Noted** a strategic risk that Te Aka Whai Ora doesn't make a difference and want to see more levers embedded in our relationship with Te Whatu Ora – equity lever, shared outcomes.
- **Noted** that 'not monitoring' something we should be monitoring is a risk.
- **Agreed** that a Strategic Risk register based on today's discussion be presented to the next Board meeting.

## 2. Data & Digital

- **Noted** the Board welcomed Robyn Kamira and apologised that the timing changed. The Board acknowledged Stuart Bloomfield was not able to attend due to the change in timing.
- **Noted** further ability in procurement to ensure that Te Tiriti/equity lenses are used when partnering or utilising contracts with IT companies / vendors.
- **Noted** there are opportunities to share Data and Digital strategy to be a shared strategy, collective negotiations, building templates for similar areas (policy) with back-room services.
- **Noted** further updates to be provided to the Board on formal agreements in June 2023.
- s 6(a)

## 2. Change & Transformation

- **Noted** the Board welcomed Nigel Chee and his team to the hui to progress discussions on change and transformations

## 2. Monitoring

- **Noted** the Board welcomed Tricia Keelan into the Board hui for the Monitoring discussion and paper.
- **Noted** that Karen Poutasi has offered to assist in developing our monitoring approach.
- **Noted** the Board would like to see Option 2 as the destination (internal processes with ability to call a working group) with option 3 as the current view.
- **Agreed** to option 3 – a DCE Monitoring report to the Chief Executive.
- **Agreed** that the decision be reviewed in 12 months-time as our monitoring function is embedded.

## 2. Outcomes

- **Noted** the Board welcomed Paula Searle and Kadin Latham to the Board hui.
- **Noted** the paper is setting up the Board to look at interim outcomes framework and the approach to developing the final outcomes framework.
- **Noted** the Board would like to have more guidance with the timeframes and expectations on what feedback you want to have from the Board.
- **Noted** the Board would like to see whānau higher in the list.
- **Noted** the draft indicator mapping.
- **Noted** this paper has been endorsed by the Te Aka Whai Ora Executive on 01/12/2022.

- **Noted** this paper has no financial implications.
- **Noted** the outcome domains have been sourced from work completed across the sector.
- **Noted** we are working collectively to align the Outcomes framework with the suite of strategies, system outcomes framework, Government Policy Statement and the New Zealand Health Plan.
- **Noted** we will align the commissioning for hauora to the Māori outcomes framework.
- **Noted** work is underway to update the national service framework to align with Te Aka Whai Ora interim outcomes framework.

### 3. Āmine/ Approval

#### 3. Budget 2022 - 2023

- **Noted** there will be a piece of work to identify the expected spends, budgeted spends.
- **Noted** the Board sought further advice on the proactive release of papers with financial implications.
- **Noted** narrative to be provided for Budget spend.
- **Approved** the 2022/23 Budget including the assumptions and highlights in developing a Budget with the expectation that changes are made per the noted discussion.
- **Approved** key messages about this Budget that Te Aka Whai Ora share with stakeholders.
- **Agreed** appendices are not for release.

#### 3. Draft terms of reference for Policy Board Committee

- **Noted** the Board received the paper and taken as read.
- **Agreed** the Policy Board Committee to be enacted with three Board members (Mataroria/Sue for health – Sharon (chair) with subject matter experts being pulled in as required .

#### 3. Joint paper: Addressing the impacts of pay disparities in the health funded sector

- **Noted** that on 21 November 2022 Cabinet:
  - established a tagged contingency of \$40 million in 2022/23 and up to \$200 million from 2023/24 to increase pay rates for 15,000 nurses and 5,000 healthcare workers in the funded sector to rates similar to those paid to Te Whatu Ora employed staff
  - authorised the Minister of Health and Minister of Finance to jointly draw down the tagged contingency, subject to their satisfaction with work done on finalising operational arrangements and stakeholder consultation
- **Noted** that the tagged contingency is not intended to achieve pay parity, but to reduce the pay differential between Te Whatu Ora and funded sector pay rates for comparable nursing and health care workers, not covered by a pay equity claim
- **Noted** that following Cabinet’s decision the Minister of Health is expected to announce that funding uplifts will
  - start in the first quarter of 2023(before April 2023) to services at greatest service failure risk (Aged Residential Care, Home and Community Support Services, Hospice, Māori and Pasifika providers)
  - be made within the first six months of 2023(before July 2023) to Mental Health and Addiction, and Whaikaha funded disability residential care services
  - be made progressively over 2023/24 to wider groups (school health, family and sexual health, violence prevention and rehabilitation services)

- **Noted** that Te Aka Whai Ora and Te Whatu Ora are jointly responsible for implementing this policy initiative and meeting the expectations of Cabinet and the Minister of Health.
  - **Approved** to delegate joint approval to the Board Chairs of Te Aka Whai Ora and Te Whatu Ora to make decisions on the allocation of the tagged contingency due to the tight timeframes.
  - **Approved** to operational and/or implementation decisions including workforce scope and eligibility criteria being made under a project management approach sponsored by the National Director Commissioning, Te Whatu Ora, and the Interim Deputy Chief Executive –Service Development and Relations, Te Aka Whai Ora.
  - **Approved** to the operational and/or implementation decision making parameters including a defined set of principles.
  - **Noted** the key challenges and risks outlined in this paper.
  - **Noted** that this paper will go to both Boards for approval, as implementation is a joint project of both organisations.
3. **Joint Paper: Progressing Budget 22 Funding initiative for paying Whānau/Family Carers**
- **Noted** the paper should be a more equity focus as the increase is to get them onto the same level.
  - **Noted** the policy has been approved by the Executive Leadership Teams of both Te Whatu Ora and Te Aka Whai Ora and by the Public Health, Community and Primary Care Committee.
  - **Noted** Te Aka Whai Ora supports the paper and will be sending through promotion of the increase to ensure that whānau are notified.
  - **Noted** there is an expectation from the Government that the changes will be implemented as soon as possible following the approval of Budget 22 funding.
  - s 9(2)(h) [REDACTED]
  - **Noted** this initiative was listed within the paper ‘Achieving Pae Ora for Older People and Kaumātua’ which was endorsed by the Board in September.
  - **Noted** there is a risk that demand will exceed the available funding, but that this risk is considered to be small.
  - **Approved** the implementation of this new initiative funded from Budget 22 at \$72 million over four years.
3. **Breast screening review report**
- **Noted** the board were happy with the approach for equity.
  - **Note** the report findings and recommendations.
  - **Note** this paper has been endorsed by Te Aka Whai Ora Executive on 14 November 2022. No changes or alterations were requested.
  - **Provide** feedback on the report and any suggested changes.
  - **Endorse** the proposed timeline for the release and dissemination of the report.
3. **Board and Executive Engagements**
- **Agree** the proposed priority areas for engagement for 2023:
    - Priority 1: Iwi Māori Partnership Boards
    - Priority 2: Commissioning and Te Pae Tata announceables
    - Priority 3: Strategic relationships
    - Priority 4: Key events

- **Note** that board engagement priorities are not necessarily static, that from time-to-time board engagement priorities may pivot quickly to maintain an agile response to the health sector needs and aspirations.
  - **Note** that all external engagements on behalf of Te Aka Whai Ora require the prior approval of the Board Chair.
  - **Agreed** that presenting at or attending overseas conferences will require proposals to be submitted to the Chair for the consideration of the Board.
  - **Note** that prioritising engagements will enable the Secretariat and Communications and Engagement to better support the Board in its engagements.
  - **Note** that a budget will be provided for in the 2022/23 Governance Budget.
  - **Noted** IMPB hui preference is March 16<sup>th</sup> 2022 (March 15<sup>th</sup> Board Hui).
3. [Dunedin Hospital MoU with Local Iwi and Developing a progressive procurement policy](#)
- **Note** the progressive procurement policy approach and high-level timeline.
  - **Approve** the updated MoU for sign-off with the clause that a review is done for where Kai Tahu has been involved and included.
  - Noted that the iwi partner should be the Rūnaka, rather than Kai Tahu.
  - **Agree** to attending an MoU signing ceremony at Dunedin Hospital, in December 2022 (Chairs of Te Whatu Ora and Te Akai Whai Ora).

#### 4. Tuemo tū | Standing items

4. [Item Chief Executive report and monthly dashboard](#)
- **Noted** the paper was taken as read.
  - **Noted** future reporting to be provided through dashboards in Diligent.
4. [Ministry of Health update](#)
- **Noted** item has been deferred until the next Board hui – 13 February 2022.
4. [Finance monthly report to 31 October 2022](#)
- **Noted** the paper was taken as read.
  - **Agreed** the paper is not to be proactively released.
4. [Quarterly Commissioning Expenditure update](#)
- **Noted** the paper was taken as read.
  - **Noted** that future reports should provide additional clarity on what has been achieved with the funding.
  - **Noted** the Board would like to know “good stories” with data to support and narrative to show what are the outcomes have been to show the impacts and changes occurring.

#### 5. Mōhiohio/ For Information

5. [Correspondence](#)
5. [Regular reporting](#)
5. [2023 Forward Agenda](#)
- **ACTION to be updated with discussions today**

- 5. Te Aka Whai Ora Committee Updates
- 5. Localities Update
  - **Noted** this will not be finalised until an IMPB guide is completed.
- 5. Ola Manuia Interim Pacific Health Plan July 2022 – June 2024
  - **Noted**
- 5. Transformation priorities to Te Whatu Ora
  - **Noted**

**6. Nga korero o te wa I General Business**

- 6. Te Whatu Ora Update from Rob Campbell
  - The Board received an update on the Whangārei Hospital housing development issue with Ngati Hine.
  - The Board acknowledged the Executive are collating a list of current treaty agreements with iwi and DHBs.
  - Ngati Hine and Northland DHB land agreements that were in question is currently with the Ministers. There are no known issues.

**7. Etahi atu tangata kua tae a-tinana mai I Other attendees**

		Items
<b>External attendees</b>		
Robyn Kamira	General Manager Data and Digital (acting)	2.2
Rob Campbell	Chair, Te Whatu Ora	
<b>Te Aka Whai Ora attendees</b>		
Riana Manuel	Te Aka Matua I Chief Executive	4.1
Craig Owen	Interim Deputy Chief Executive, Governance and Advisory	All
Juanita Te Kani	Deputy Chief Executive, Strategy and Policy	3.2
Merewaakana Kingi	Deputy Chief Executive, Finance and Support	3.1, 4.3
Nigel Chee	Interim Deputy Chief Executive	2.3-2.5
Kadin Latham	Lead Outcomes & Knowledge Systems, Transformation & Monitoring	
Paula Searle	Principal Advisor, Transformation & Monitoring	
Ana Bidois	Lead, Strategy, System Strategy & Transformation	
Matt Parr	Contractor	
Tricia Keelan	Contractor	

**Meeting Closed: 3.50pm**

**Upcoming Hui:**

**Board: Monday 13 February 2023 (Auckland)**

**Joint Board's: Thursday, 16 February 2023 (Auckland)**

**Sub Committees**

**Finance, Accountability and Audit Wednesday, 1 March 2023**

**People, Culture and Remuneration Friday 16 December 2022**