

Te Aka Whai Ora Poari I Board

Date	Wednesday 9 November 2022
Time	9.00am – 5.00pm
Location	Meeting link
Members	Tipa Mahuta (left Hui at 2.00pm), Sharon Shea, Dr Mataroria Lyndon, Dr Sue Crengle (left early for flight), Fiona Pimm (online and left at 1.00pm), Awerangi Tamihere (online)

The Board held Board only time from 09.00am – 10.40am

1. Admin

1.1. Karakia / Meeting opening

1.2. Apologies

- Dr Sue Crengle will be leaving hui at 2.00pm

1.3. Continuous Disclosure

- No changes to the register

1.4. Approve Ngā Amiki I Minutes

- No changes to the minutes requested

1.5. Actions Register

- No changes to the register

1.6. Risk, Health & Safety

- No update

2. Wānanga

- Nigel Chee, Interim Deputy Chief Executive, System Change & Transformation joined the Board hui to facilitate the Board discussions for the wānanga session

2.1. Change & Transformation, Measures of success by 30 June 2023

- Ana Bidois, Lead Te Tiriti and Equity joined the discussion
- Discussion on key pātai for the Change and Transformation programme. The levers for change need to be taken into consideration when formalising ideas:
 - In each of the strategic levers for change, what does transformation mean for you?
 - What's the narrative that we want to hear that demonstrates our success?
- The Board discussed the amount of change required within the set timeframes and the plans for the data, and communication future narrative
- The Board want to see intergenerational transformational change; basic needs to be met for General practitioners in communities; a strong Māori workforce and partners to support this
- The Board thanked the team for this exercise. It provided clarity and confirmation that the operations team and board are working towards the same goals
- Short term wins to deliver and the change to see to get this type of model

- The Board would like clarity on the quantifiable and quality of data. Clarity on the data needed for reporting; data and key metrics (childhood immunisations, screening etc.)
- There needs to be a clear goal with our key indicators (3-5 items) with data mapping back to the key statements and documents; Be transformational
- There is a lot of consistency and quick wins vs change and transformation – the focus should not just on long term transformational (20 years).

2.2. Monitoring framework

- Tricia Keelan, was brought into the discussion with the Board
- The Board is not being asked to make a decision; the team are seeking direction through preferred options
- There are accountabilities to the Minister and to Māori; how are we reporting back to our Māori community- this work needs to be elevated.
- The IMPB monitoring role and elevation of the responsibilities of monitoring areas and reporting
- Clear monitoring focus with Te Whatu Ora not just monitoring ourselves, or IMPBs etc. with times lines needing to be flexible
- Implementation paper to be brought to December Board hui

12.26pm break – 12.40pm returned to hui

2.3. Commissioning – Investment approach

- The Board have previously said that commissioning authority stays with the Board. The Board are looking at best returns for long- or short-term goals and costings
- The Board want clarification on the funding/figures and its relation to the long-term commitments/transformational change. e.g., we do not want to approve an innovation fund when we have not decided on a confirmed transformational shift. The Board wants to see further justification and rational and narrative for funding
- The Board would like to see more investment in front line services to deliver on results for Oranga whānau. Clarity on what has been allocated and what has not. Increase in choice of services to whānau. Further information on the end-to-end investment narratives. Budgets to be presented separately e.g., B21 / B22

3. Approval

3.1. Chief Executive & quarterly report to Minister, 30 September 2022

- Board noted that the Te Whatu Ora Quarterly report is significantly different to Te Aka Whai Ora and a requested a review of the Te Aka Whai Ora information
- Te Aka Whai Ora to rework and reconfirm the reporting requirements for review with the Board. The current report is good for the Board but too operationally focused for the Minister
- Work has been commissioned on reviewing financial controls

The Board:

- Reviewed Te Aka Whai Ora Strategic Performance Report, Quarter on 2022-23
- Noted that this first report aligns to your 90-day priorities. Future reports will align and report our performance against our Statement of Intent and Statement of Performance Expectations.

- Did not approve for the Strategic Performance quarter one report to be submitted to the Minister of Health before 28 November (due date) with the agreement of a review of the relevant information
- Requested that the quarter one report be reconfigured to report our performance against our Statement of Intent and Statement of Performance Expectations now that these have been tabled in Parliament
- Agreed that the performance report be published on Te Aka Whai Ora website, after the Minister has provided feedback or comment.

3.2. Assurance report: Ministerial Committee

The Board:

- Approved the Te Aka Whai Ora input into the assurance report provided to the Board
- Noted that prior to 1 July 2022 the Transition Unit (TU) in the Department of Prime Minister and Cabinet (DPMC) collated reports from each agency and reported on health reform assurance to the Transitional Joint Leadership Group (TJLG) and Transition Programme Assurance Group. The assurance group provided the Minister with assurance on the reform programme prior to 1 July 2022.
- Noted that the assurance report seeks to ‘close’ all outstanding items as we move to a reporting regime build on our quarterly performance reports to the Minister
- Noted that the Minister recently established a new section 87 ministerial advisory committee as a mechanism to have independent advice on progress towards and consistency with the health reform objectives, the delivery benefits and any risks associated over the first two years of the new system

3.3. Commissioning report and funding approvals

The Board:

- Noted procurement arrangements are underway to release funds for Board approved initiatives: \$18.692m - Budget 2021 and \$71.645m - Budget 2022
- Noted \$23.882m from the 2022/23 Financial Year (Budget 2022) remains for investment allocation and decisions are now sought from the Board on the proposals
- Noted Te Aka Whai Ora’s proposed investment allocation proposal summary for B22 - \$23.882m - will cover the following investment areas and complements past investment decisions
 - Workforce Development
 - Population Health
 - Hauora Māori
 - Māori Innovation
- Deferred approval of each Budget 2022 investment decisions sought. Investment allocation proposal (Total: \$23.882)
 - a. Māori Workforce Priorities \$11m
 - b. Increase access to care and wellbeing \$4m
 - c. Mana Motuhake Investment \$8.882
- Noted a communications plan is being developed for announcements to be jointly made by the Board and the Minister of Health regarding the next tranche of investment funding and any other matters
- Agreed to a joint media release being drafted following this Board meeting

4. Standing items

4.1. Manatū Hauora Chief Executive

- The Board welcomed Di Sarfati to the Board hui
- Acknowledged the work ahead for Te Aka Whai Ora and wants to see and support success
- There is an opportunity to have Di attend the Board hui regularly and will be a good opportunity to work together and require 30min-45min
- Collective leadership is refreshing and will be very beneficial, with support, expectations and working with other entities collectively

4.2. Finance report to 30 September 2022

- Paper taken as read and received the paper
- The Finance team are a small team in a big entity still in stand up
- PriceWaterhouse Coopers (PWC) are creating a report to start working on improved processes, structure and systems for the financial systems
- The Finance, Accountability & Audit Committee will receive the PWC report
- Finance is working with the Commissioning team for the end to end, tracking and reporting

5. Noting

5.1. Ethnicity data

- There are a number of areas where data is critical, Ethnicity, Māori data sovereignty and Gender classification should also be included
- There is agreement to have good quality data collection and use of data to ensure correct funding for people at the right places.
- The Board would like to see this ethnicity paper as a corner stone for Te Aka Whai Ora as a tool when speaking with Te Whatu Ora
- The paper addresses a need for change due to institutional racism, poor implementation of data collection protocols and continued improvements (knowledge and skills)
- There are good methods for data measuring and analysis however they have not been followed through- out the Health Sector resulting in under-reporting of Māori

The Board:

- Agreed this is a priority for Te Aka Whai Ora
- Agreed Te Aka Whai Ora will take a strong position on the whole systems responsibility to address ethnicity data
- Endorsed the development of an action plan

5.2. Organisation structure

- Perm fixed term positions 26 / 44 Contracts / 98 Transfers
- Data & Digital with Mātauranga Māori, this is to be innovative and future thinking

The Board:

- Endorsed the organisational chart for Te Aka Whai Ora for full implementation
- Noted that the Te Aka Whai Ora budget will be presented to the Board for approval in December

- Agreed that recruitment to all positions be subject to affordability
- Referred the paper to the People, Culture and Remuneration committee for further consideration of the Monitoring function and Regional Directors reporting lines

5.3. Iwi Māori Partnership Boards communications

- The Board requested an update on the project and timeframes for engagement and communications with the Iwi Māori Partnership Boards (IMPBs)

5.4. Draft terms of reference for Policy Board committee

- There are concerns with the full Board being on the committee
- Items to be held over for further discussion

6. For Information

6.1. Correspondence

6.2. Engagements

6.3. Regular Reporting

6.4. Preparation for ministerial advisory committee

7. Nga korero o te wa I General Business

No further discussion

8. Etahi atu tangata kua tae a-tinana mai I Other attendees

Items		
External attendees		
Di Sarfati	Ministry of Health Chief Executive	4.1
Associate Professor Ricci Harris	Independent public health Drs	5.1
Dr Melissa McLeod	Independent public health Drs	5.1
Dr Rawiri Jansen	Chief Medical Officer	5.1
Te Aka Whai Ora attendees		
Riana Manuel	Te Aka Matua I Chief Executive	3.1, 5.2
Juanita Te Kani	Deputy Chief Executive, Strategy, Policy & Monitoring	2, 5.3, 5.4
Craig Owen	Interim Deputy Chief Executive: Governance & Advisory	1.3, 1.4, 3.2,
Merewaakana Kingi	Deputy Chief Executive, Finance & Support	4.2
Mara Andrews	Interim Deputy Chief Executive, Public & Population Health	2, 3.3,
Nigel Chee	Interim Deputy Chief Executive, System Change & Transformation	2, 5.1
Ana Bidois	Strategy Lead, Te Aka Whakamua (System, Strategy and Transformation)	2.1
Tricia Keelan	Independent consultant	2.2